

DEPARTMENT OF HEALTH AND HUMAN SERVICES

CENTERS FOR MEDICARE & MEDICAID SERVICES

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DEPUTY ADMINISTRATOR*

and Chief Operating Officer
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Leslie Norwalk, Counselor to the Administrator

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Patricia Lamond, Dep. Dir.

As of October 1, 2003 *Acting

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Michael McMullan, Dep. Dir.
for Beneficiary Education
Gary Bailey, Dep. Dir.
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